

# **Fernhill Estate**

## **DEVELOPMENT APPLICATION for Fernhill Picnic Races & Concert**

**Saturday, 9 November 2013**

### **EVENT MANAGEMENT PLANS**

**PREPARED BY GLOBAL EVENT MANAGEMENT PTY LTD**

**August 2013**

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# 1 Introduction

This document and its attachments constitute the event management plans for the Fernhill Picnic Races and Concert planned to take place at the Fernhill Estate, Mulgoa Rd, Mulgoa on Saturday, 9 November 2013.

Significant research and traffic and transport logistic planning have been progressed in consultation with Penrith City Council, NSW Police and RTA representatives. Also, the Tough Mudder sporting event in April 2013 has provided a valuable learning experience which informs future events involving mass transportation.

The event is not prohibited within the Penrith City Council Plan of Management for Fernhill Estate.

Fernhill Estate has and will continue to stage multiple events in accordance with its commitment to stage safe entertainment events which minimize the impact of the event on the surrounding residential precinct.

Fernhill Estate is committed to applying the necessary resources to achieve the same outcomes for Fernhill Picnics: Sydney's Country Race Day and has considered the specific community amenity and environmental sensitivity of the new event.

Fernhill Estate has and will implement a risk management approach to workplace safety, crowd management, environmental protection (include noise management) and traffic management.

Key commitments include:

- acceptance of ongoing commitment to planning consultation
- commitment to the Fernhill Conservation Management Plan
- provision of noise modeling acoustic reports by an accredited acoustic consultants - Wilkinson Murray
- compliance with state control measures for the protection of wetland 7(A) areas
- structures approved in accordance with s 68 process
- a traffic management plan prepared to Police and RTA specifications
- NSW Police user pays police to be deployed
- licensed security officers deployment linked to attendance figures
- a limited licensed bar area operated by specialist event bar providers - ANZ Stadium
- a comprehensive site safety management system operating throughout event construction, production and deconstruction
- a comprehensive sustainability (environmental) management system overlaid across all event operations (from product/service procurement to waste management)

The event site offers excellent opportunities for the event to maximize public transport initiatives and camping facilities and to ease the impact of traffic congestion on the surrounding properties [and the community].

Fernhill Estate practice and support sustainable event management and Fernhill Estate will bring to the benchmark environmental protection processes (bio-diesel fuels, waste management, integrated public transport ticketing, carbon offsets, local procurement etc).

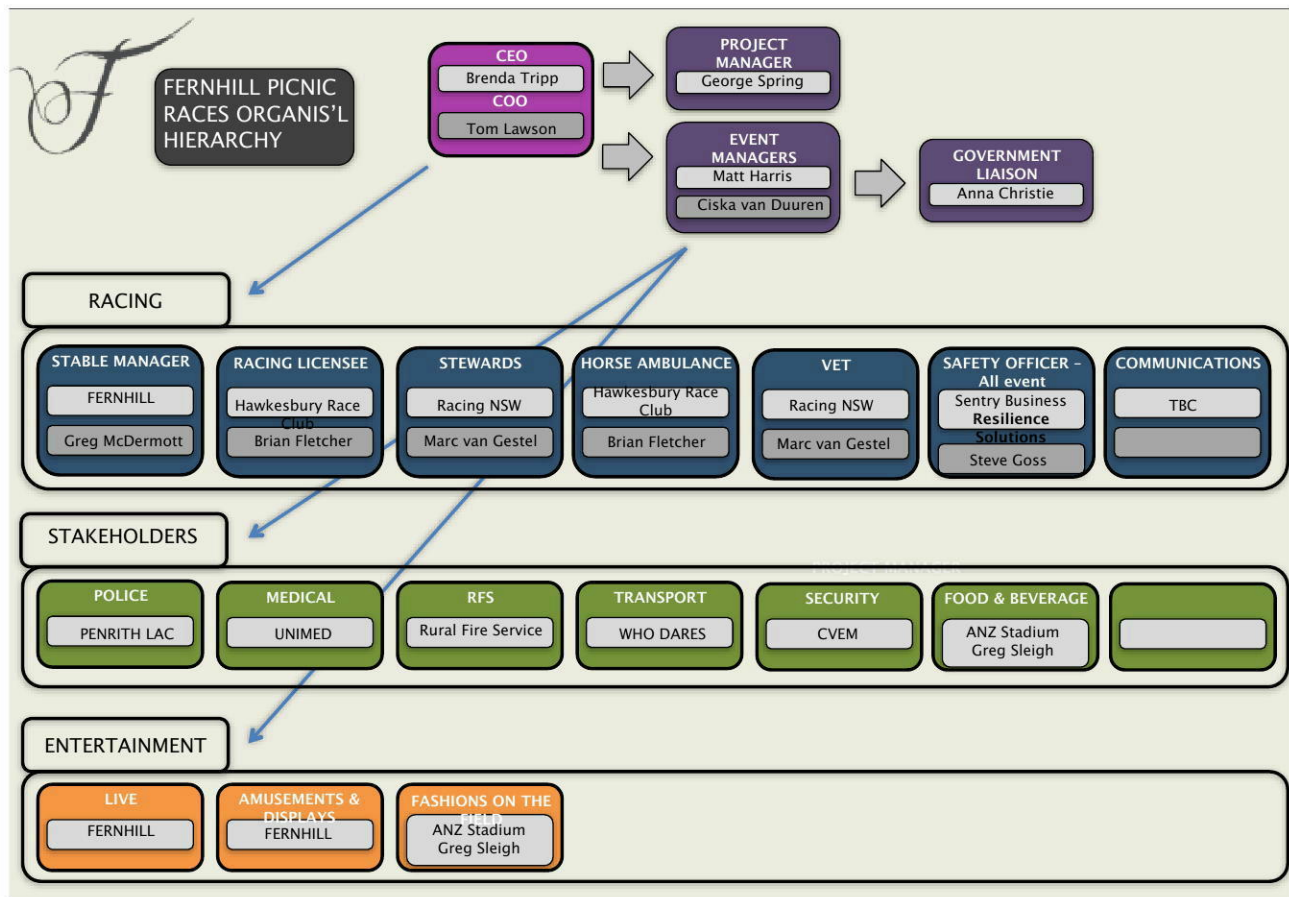
Environmental protection extends to minimizing the impact of sound emissions. Fernhill Estate has demonstrated its proactive approach to noise management and commenced site specific noise analysis to ensure early consideration of environmental noise impact.

## 2 Operations overview

### 2.1 Key event details

<b>Dates / Timings:</b>	Saturday, 9 November 2013. Soft opening at 10:00 am. Event commences 11:00 am and ends 9:00 pm - see event program below
<b>Location:</b>	Racetrack and surrounds, access roads off Mulgoa Rd, event command centre at west of the event area on high ground
<b>Attendance estimates:</b>	20,000 - 22,000
<b>Demographic:</b>	Predominantly 25-55 plus families with children
<b>Entertainment profile</b>	Sporting, Music, Fashion, Leisure. It is targeted at those with an interest in Sport, Music and the Arts, but is open to all with an appreciation for quality entertainment.
<b>Ticket Price:</b>	General admission \$40, parking and shuttle buses extra, depending on
<b>Licensing:</b>	Licensed to sell alcohol as per Alcohol Management Plan
<b>Environment:</b>	Grassed and Wooded Areas, Waterlines Fenced and Controlled, Vehicle Access Available
<b>Control Measures:</b>	Fully Secured Site, Fencing Supported by Security and Accreditation Measures
<b>Safety Measures:</b>	Full First Aid Support, Fire Safety Planning, Evacuation Planning, and Patron Monitoring.
<b>Communications:</b>	<b>Internal:</b> Radio and Mobile Comms, <b>External:</b> SMS, Public Address, Visual, Hardline Phone

## 2.2 Organisational plan for Fernhill Picnic races



Tuesday, 13 August 13

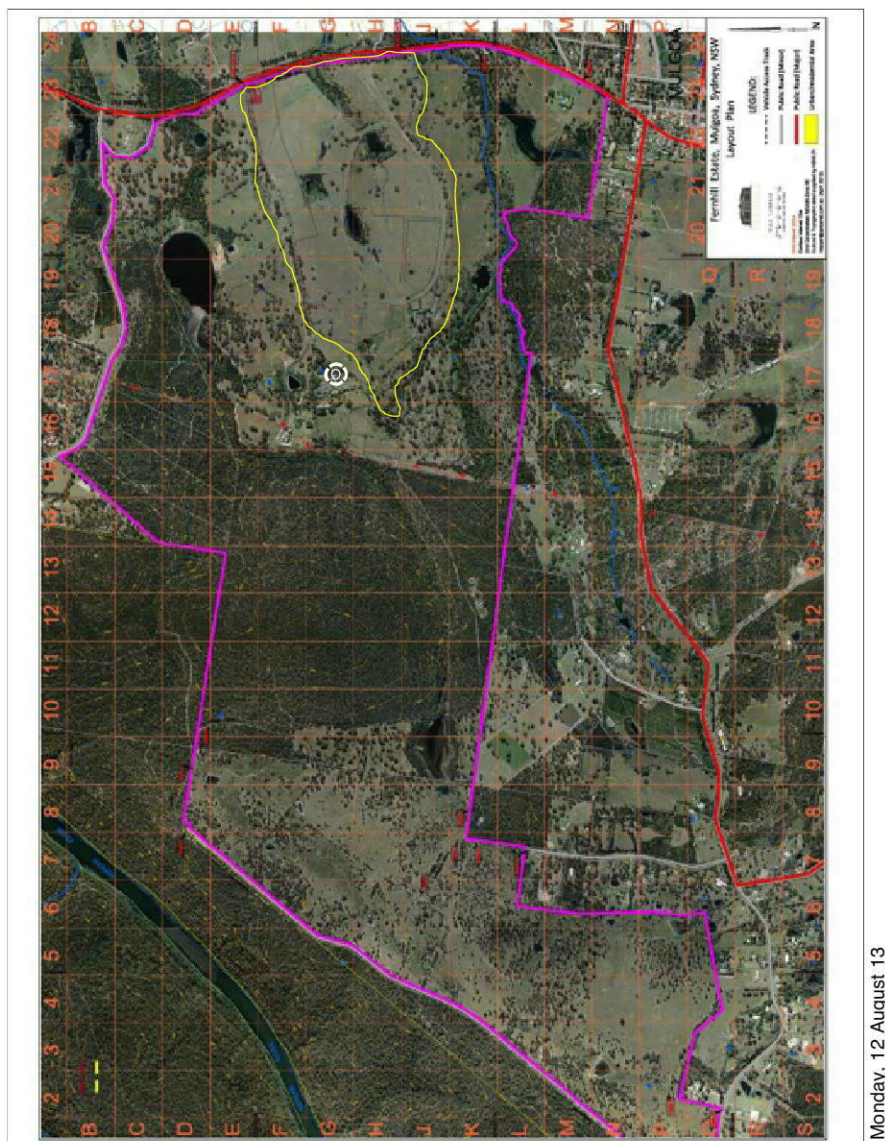
## 3 Location

Fernhill Estate is located at 1041-1117 Mulgoa Rd, Mulgoa and has two entrances onto Mulgoa Rd being the main entrance and the service entrance.

Figure 3.1 shows the event footprint in relation to the entire Fernhill Estate.

The magenta line is the boundary of the Fernhill Estate. The yellow line shows the extent of the event footprint.

**Figure 3.2 Picnic Races event footprint**



## 4. Event schedule

This is the draft event schedule as at 11 August 2013.

<b>Sydney's Country Race Day</b> <b>Fernhill, Mulgoa</b> <b>Conducted by</b> <b>Hawkesbury Race Club</b>			
<b>Event Day Activity Schedule</b>			
Brought to you by 2GB			
Date	Time	Activity	Area
9-Nov			
	0900	Soft Opening	Site

	1000	Gates Open	Site
	1100	Bars Open	Site
	1300	Race 1 – 1400m	Race Track
	1350	Race 2 – 1150m	Race Track
	1440	Race 3 – 850m	Race Track
	1530	Race 4 – 1150m	Race Track
	1620	Race 5 – 850m	Race Track
	1710	Race 6 – 1400m	Race Track
	1800	Tom Lawson	Stage
	1915	Changeover	Stage
	1940	Artist – TBC	Stage
	2100	Finish – egress	Site
	2200	Gates close	Site

## 5. Risk Assessment and emergency planning

Key plans of the Fernhill Picnic Races assume that an event specific risk assessment will be conducted at the venue, incorporating feedback from venue proprietors, event management personnel, emergency services personnel and Penrith City Council. This includes the Emergency Management Plan, The Crowd Management Plan and the Transport Management Plan. All FINAL operational plans will reflect the findings of this risk assessment.

The Heritage Impact Study (HIS) also assumes an event specific risk assessment of the impacts of the Fernhill Picnic Races, however, this is being conducted as a standalone process due to the specialised nature of the subject. (Refer HIS attached)

An event-specific risk assessment is also an expectation of the Penrith Police in their assessment of the Fernhill Crowd Management and Emergency Management Plans.

### 5.1 Stakeholder consultation

The risk assessment and emergency planning procedures will be as follows:

#### **RISK ASSESSMENT FORUM & EMERGENCY SCENARIO WORKSHOP**

<DATE TBA>

<venue Fernhill Estate>



Workshop leader Steve Goss, Sentry Business Solutions

### **1. Risk Workshop Agenda**

A procedure consistent with the Australian Standard AS/NZS ISO 31000-2009 Risk Management will be undertaken to identify and assess treatment of risks. The workshop will include:

- Risk identification forum including all stakeholders
- Risk weighting facilitated by <Steve Goss/ Patrick Fegan>
- Risk treatment measures to be discussed
- Scenario desktop planning of 4 scenarios

### **2. Condition monitoring and early warning procedures**

As stated in the Fernhill Estate Picnic Race Meeting Emergency Management Plan 9 November 2013 V.1a, the event organisers will appoint a senior member of the team to be responsible for Condition Monitoring prior to, and during, the event. Refer as follows, Appendix D:

#### **Appendix D - Condition Monitoring (Weather, fire etc)**

In the lead up to the Event and for the duration of the Event(s), the following websites will be monitored for conditions that may be evolving and likely to have some form of impact upon the Event.

NSW RFS - Fire Warnings & Current Fires

[http://www.rfs.nsw.gov.au/dsp\\_content.cfm?CAT\\_ID=684](http://www.rfs.nsw.gov.au/dsp_content.cfm?CAT_ID=684) [http://www.rfs.nsw.gov.au/dsp\\_content.cfm?cat\\_id=683](http://www.rfs.nsw.gov.au/dsp_content.cfm?cat_id=683) [http://www.rfs.nsw.gov.au/dsp\\_content.cfm?cat\\_id=1109](http://www.rfs.nsw.gov.au/dsp_content.cfm?cat_id=1109)

Bureau of Meteorology – NSW Weather Warnings & Forecast

<http://www.bom.gov.au/nsw/warnings/> <http://www.bom.gov.au/forecasts/graphical/public/nsw/sydney-week.php> <http://www.bom.gov.au/nsw>

### **3. Scenario planning**

1. Internal fire on Fernhill Estate
2. External fire in neighbouring bushland
3. Hailstorm/electrical storm
4. Traffic collision on Mulgoa Rd during ingress

## **5.2 Final plans**

The Risk Assessment will be compiled by Steve Goss and circulated to all Event Plan authors and stakeholders, and Final Event Plans submitted to Penrith City Council, NSW Police, and all emergency services by mid-August for creation of FINAL plans.



## 6. Heritage Impact Statement

By Paul Davies & Associates, Architectural and Heritage Consultants - ATTACHED.

## 7. Transport and traffic management plan

By Who Dares transport consultants - DRAFT ATTACHED.

This will be submitted to the Penrith Local Traffic Committee on Monday, 2 September 2013.

## 8. Acoustic plan

By Wilkinson Murray Acoustic Consultants - ATTACHED

## 9. Horse management plan

\* This plan is to be read in conjunction with Racing NSW Minimum Standards Country Category "D" Guidelines and NSW Racing Rules of racing - ATTACHED.

### 9.1 Key elements of horse management

**Arrival:** Trucks and floats advised to arrive day prior. Any who do not, must arrive between 5am and 9am on the day of event.

**Route on arrival:** Through private Entry, Right at stable Entry to Check point. Given Stall Number and Parking bay number and follow road around as shown on the map. Parking is majority Gravel and is where Fernhill Trucks and machinery currently park.

**Allocation of stalls:** done upon arrival and listing on stables gate.

**Check point:** Jockey and Horse list provided by Racing NSW and HRC 3 days prior to event

**Washbays:** 6 washbays in stables area

**Coordination:** Coordinators at each check point for Entry/ crossing, Exit and parking area.

**Horse Ambulance:** provided by HRC arrives Friday, Leaves Monday

**Vet:** Arrives 2 hours before 1st race (11am) and will be supervising around stalls areas

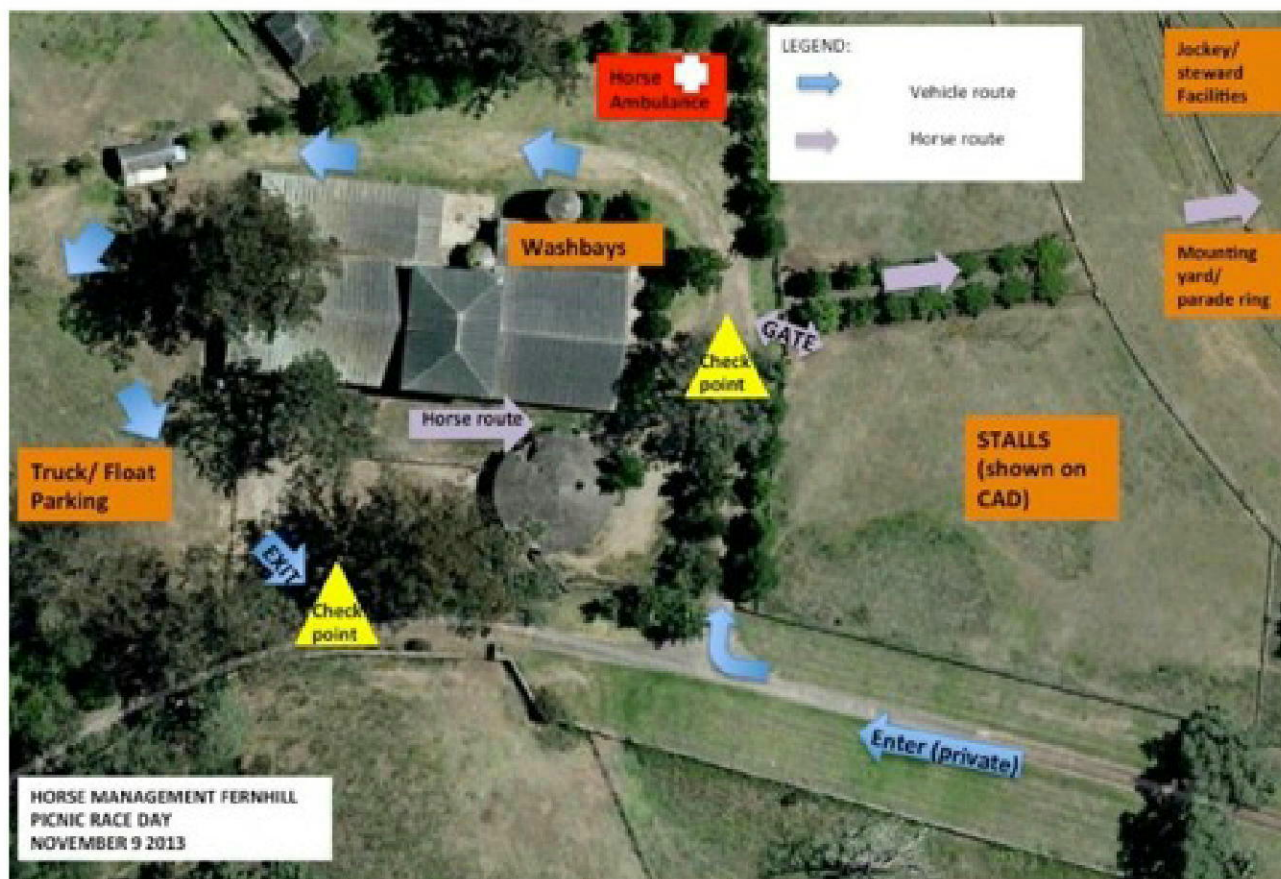
**Exit:** As shown out different route to entry and Exit out of Private Entry Gate.

**Horse Waste:** Will be picked up with Shovels and into "wheelie bins", which will be moved as need to the manure pit used currently by Fernhill and used as compost for a particular venue needs.

Location of stables

The stables are located at A6 on the grid map.

**Figure 9.1 Aerial view of stables compound**



## 9.2 Roles and Responsibilities

### Manager:

This person will have

access to information about the owner of the horse, the horse rider's personal details and next of kin contact details. They will have copies of any incident plans, site plans showing access/ egress points, caterers and volunteers' contact numbers - in other words, all the administrative information related to the event.

### Horse Event Safety Officer (Stewards):

This person works under the direction of the IC to ensure people remain in the incident safety zones and, where possible, wear personal protective equipment (at the very least, riding helmets). Volunteers can be appointed on the day to support a Safety Officer with crowd control and incident zone boundary identification if required. In the case of a Serious Incident, the Horse Event Safety Officer will hand over to the emergency services Safety Officer on their arrival.

### Veterinary Support:

This is a volunteer who will assist the veterinarian by carrying his bag and/or equipment and taking care of his drugs and tools while he is attending a Serious Incident. This includes holding loaded syringes and disposing of used hypodermic needles in a sharps container. Previous veterinary nurse training is useful but not required.

### Nominated Horse Handler:

The nominated Horse Handler is an experienced person who is able to follow instructions instantly and work as part of a team. This person must be identified and nominated in advance of the event. With minor incidents, the Horse Handler is on hand to lead the horse back to its rider or to the float area. In more serious incidents the Horse Handler will work under the direction of the Incident Controller as part of a large team of emergency responders. A webbing or cotton head collar and very long lead are part of the Horse Handler's equipment.

The nominated Horse Handler in a Serious Incident or Major Incident is not the owner/horse rider who may also be injured or emotional. In these incidents the owner is required to observe changes in the horse's behaviour or condition and feed this information to the veterinarian and Incident Controller.

### **9.3 Stable Waste**

During the event, stable waste will be stored in such a way as to prevent water entering the storage site and causing a liquid drain off to occur. The storage site will be easily accessible by the waste removal truck.

Disposal of stable waste from an event include:

- Removal by Council or the venue manager
- Collection by a community organisation who may want horse manure, e.g. community gardens or neighbours.

Horse floats will not be cleaned out on the street or in public car parks where manure may enter the public stormwater drain system. Horse manure from floats is disposed of in the event stable yard manure bin.

### **9.4 Property security**

There will be a requirement for a secure place to be provided for money or valuables. How money is managed and accounted for will form part of normal procedures of organisation.

- Fixed price quote are obtained for contractor services or planned purchases and arrangements made to pay/purchase either before or after the event to reduce or eliminate need to manage money during an event
- Any two (of up to four) signatories can only sign cheques
- Two people are present for money counting sessions at events
- Consider personnel safety & money security when allocating volunteers to entrance gates who will have cash
- How is money transferred safely within the venue?
- Prize money cheques are pre-written or direct deposit arrangements made for winners
- Only a limited amount of money is kept at the venue during the day
- No fundraising money tins or similar items are left unattended, and must always be secured to the desktop
- Anyone collecting money for any purpose will be clearly identified
- A lockable room is available for trophies
- Identified areas related to financial management which may increase the risk to an event

- The event insurance policy covers theft of money
- Suspected theft during an event is a police matter and make it known that police will be called

## 10. Bushfire management strategy

Attention is drawn to a memorandum provided by the environmental consultancy GHD Consultants dated 27 June 2013 relating to bushfire risks and mitigation at Fernhill Estate (ATTACHED). Refer, in particular, to proposed mitigation actions for events planning and operations at pages 5 to 6. This document was submitted with the master DA for Fernhill Estate DA 13/0653.

The memorandum states: “ It is recommended that a further analysis of bushfire risks is undertaken including identifying specific mitigation and response actions for the range of event types planned for the site.”

Refer also to the emergency management plan provisions for “Condition Monitoring”.

A detailed action plan for condition monitoring will be the subject of the risk assessment forum as discussed at 5.1 above.

## 11. Environmental management plan

As in any green field environment, when staging an entertainment / music event there are several key elements that must be adequately addressed to reduce the impact of the event on the amenity of the local area:

- people movement
- crowd accumulation and behaviour
- noise emissions
- waste generation
- infrastructure overlay

In addition to applying an overall Event Sustainability Environmental Management System Fernhill Estate have commissioned professional consultants to prepare and manage the implementation of Fernhill Picnic Race management plans in these key areas.

- traffic management including pedestrian management (people movement)
- sound management (noise emissions)
- waste management (waste generation)
- production environmental management (infrastructure overlay)

### 11.1 Transport, traffic and pedestrian management

See Fernhill Picnic Races TMP and Traffic Control Plans - ATTACHED.

The Fernhill picnic race TMP will follow the basic features of the recent Tough Mudder event, however it will be scaled up to accommodate a larger attendance and will include a target of 30% diversion of private motor vehicles to a shuttle bus system. Stakeholder feedback from Tough Mudder will also be heeded, particularly from NSW Police. This included the need to improve

directions on how to get to the venue, including better advertisements. The website will also contain accurate and easy to follow directions.

It is anticipated that some VIPs will be coming by helicopter and protocols will be developed for flight entry and departure from Fernhill.

There will be 3 park and ride hubs - Homebush Bay, Penrith Railway Station and Penrith Paceway. A shuttle bus schedule will be prepared and publicised widely on the event website and in the media during pre-publicity.

It is proposed to have 2 entrances both via Mulgoa Rd.

Fernhill has 2 major entrances on Mulgoa Rd. One of these is the main entrance and the other is the service entry, which is to the north of the main entrance. As at Tough Mudder, all traffic exiting the service entry will be directed to the left, in a northerly direction. Traffic exiting at the main entrance will be directed right or alternatively left.

Fernhill also has numerous other access points around the perimeter of the site, although none of these will be used for the Fernhill picnic races

As a result of learnings from Tough Mudder, the organisers are planning to create a wide entrance north of the Main entry, enough to allow up to 3 lanes of cars to enter. The fence line will be modified by altering the approach angle from 90 degrees to 30 degrees, an initiative that has met with approval from Police. This will be the subject of a separate standalone Development Application, as it is proposed to use this entrance for all major events.

The third entrance will not only have transport management advantages, but also provide direct access to the venue and minimise traffic in the curtilage area surrounding the main entrance drive.

## **11.2 Noise Emissions / Acoustic Noise Report**

Controlling noise emissions is critical to ongoing regulatory compliance and community support. An acoustic plan will be developed by a qualified consultant, which will include relevant information about the likely sound levels at the nearest affected residences. It will also include a noise monitoring and reporting protocol.

All residences within a specified radius of the venue will receive a letter containing details of the venue, hours and nature of the event together with a community hotline number which can be called in the event of any concerns, whether they relate to noise or any other event related matters.

This number will be controlled by a senior member of the Fernhill management team and answered in real time,

Accurate records of any complaints will be kept by the organisers.

See Noise Management Plan by Wilkinson Murray - ATTACHED.

## **11.3 Waste Generation**

See Waste Plan by VISY Closed Loop Recycling - ATTACHED.

Large events generate waste in several key areas; food and beverage, toilet amenities, and general production rubbish.

As Fernhill Estate has embraced sustainable event management practices, prevention and reduction of event waste and pollution is an essential component.

Social awareness has also heightened the requirement to ensure a 'clean' site throughout event operations and significant improvements have occurred in recent years in event operational waste containment and cleaning during operations.

Regardless event waste management is an integral component of minimising environmental impact of festival events. As a result Fernhill Estate has incorporated emerging sustainable event waste management and pollution reduction principles into its standard event management systems.

Implementing sustainable waste management commences with procurement of an experienced event waste contractor with an underlying commitment to sustainable practice.

Fernhill Estate waste management contractors will be engaged on the basis of mandatory implementation of waste management plan.

The event will seek to adopt "Closed Loop Recycling" of which there are three main components: the use of recyclable packaging, the set up of infrastructure to capture the packaging and the roll out of a communications and education plan to promote the recycling message.

The Closed Loop system provides 100% recyclable packaging for the event wherever possible. Then collect's it back for recycling and using the recycled waste they make new packaging. This creates the 'Closed Loop'. It is based on the concept of controlling what is thrown into the recycling bin so that we know what comes out. This program is then supported through communication and education strategies and plans

All waste is transported by Closed Loop to a sorting, collection and processing plant where the suitable recyclable product is broken down into the raw material before being remade as that packaging it once was.

## **11.4 Fuel Generation Carbon Reduction**

Waste management extends to minimizing carbon emissions from fuel generation. Fernhill Estate utilizes bio-diesel fuels wherever feasible and will use B80 Bio-diesel [80% bio-diesel fuel blend] for all generators used.

Reducing the "load" or drain on a generator by running the generator at optimum capacity and below maximum capacity further reduces emissions.

Power will be split across multiple smaller generators to allow operation at optimum capacity for each generator.

Fernhill Estate Site & Production management works with all contractors at the procurement and operational phases of the event to minimize transport and to utilize bio-diesel fuel alternatives where appropriate.

## **11.5 Amenities / Toilets Waste**

Fernhill Picnic Race Day will include amenities in accordance with Council / best practice requirements for public / mass gatherings.



Amenity hire professionals will be engaged to determine the requirement for amenity volumes as per toilet / patron ratios and based on final ticket sales [including anticipated gender profiles]. The ratio of toilets to patron is expected to be in the region of 1:70.

In order to reduce the environmental impact of the event, and increase sustainable event outcomes by recycling waste and reducing water consumption standard toilet amenities will be supplemented with composting waterless toilet systems.

Waste is treated with earth worms and cured over time to produce high quality fertilizer which is then reused for agricultural purposes. The composting waterless toilet systems do not use water [nil usage] and reduce liquid waste production by 90% compared to standard event portable toilets.

The amenities are odour free and Fernhill Estate considers them a key component of reducing environmental impact of the event on the environment.

Other waste such as food waste will be utilised as compost or elements of a similar nature within the Visy Closed Loop system.

## **11.6 Waste Water**

At the time of writing, the waste water plan is still under development. Please note that based on event information submitted in July to the office of water, it was determined by that agency that no “work” is being conducted on waterfront land and therefore a referral to the office water is not required for this event. The organisers request Penrith City Council to indicate its conditions for wastewater management. A detailed wastewater plan will be provided closer to the date of the event.

## **12. Power plan**

The following draft power requirements for the race day are as follows:

- The final Max Demand Power calculation is based on the following service providers requirements;
- All service providers listed below will require power.
- Their individual power requirement may result in an individual supplier having a dedicated power supply ( Generator ) or a number of providers linked to a strategically positioned power supply ( Generator ).
- In all instances the power supply will be suitably enclosed in an approved silenced canopy and will be strategically positioned to reduce any emitted noise and to also take into consideration aesthetic effects on the local surrounding environment.
- The units will be either skid mounted or self-contained on a vehicular trailer for easy relocation if required.
- Skid mounted units will be easily relocated by all terrain forklift.
- All transporting of the units will be carried out by trained professionals.
- The units will be delivered to site 3 days prior to the event and posited according to their individual requirements and removed within 2 days after the event.
- All electrical connection leads will be powered via RCD trip devices and where used on the ground will be covered with suitable pedestrian and vehicular protective material similar to speed humps. All leads will comply with AS/NZ3000.
- All leads will be required to be suitably “tested & tagged” by the suppliers electrician prior to the leads being allowed to be utilised on site.

- This will be monitored and compliance checked by the Electrical Power Supplier.
- At least one qualified Licenced Electrician will be onsite during the event
- All generators will be fuelled by BIO Diesel
- All Fuel cells on site will be self-bunted to reduce risk of spillage.
- All refuelling of Generators will be carried out by trained and experienced personnel.
- At least one qualified licenced Diesel Mechanic will be onsite during the event.

Service Providers:

#### TAB Booth

- Globe Sat Van
- Communication & Data Base Station
- Bookies Ring
- Stewards/ Jockey Room
- Jockey facilities (change rooms)
- Production/ Race Day Office
- Site Office (Away from track - emergency services etc)
- Media Office
- Stage Area

#### ATMs x10

- Token booths x3
- Marquee VIP
- Marquee Birdcage
- Marquee Sponsor Lounges x4
- Broadcast Tower
- Stewards Towers (this is not confirmed)
- Photo finish equipment
- Big Screens x 6
- Lighting (car parks, stage area and general)

The estimated total KVA rating for the entire event is approx. 650KVA at 70% allowing a redundancy of 30%.

This total KVA will be split over multiple Power Supply units ( Generators ) ranging from 30KVA fully portable units to 150KVA trailer mounted and Skid mounted units. All units will have silenced canopies.

We are estimating approximately 12 units in total statically positioned around the venue to reduce power connection and extension leads.

## 13. Access plan

Fernhill Estate has recently submitted an Accessibility Plan as part of the lodgment of the Fernhill Master DA.

Reference is made in that plan to the need to Penrith City's commitment to accessibility for all.

The Fernhill Picnic Races will incorporate the following elements in the event plan:

### **13.1 Accessible toilets**

There will be 5 toilets in total, located at E5, C5, G6 and E6 on the site map.

### **13.2 Parking**

Accessible parking will be available at C2 on the site map.

### **13.3 Seating**

Grandstand seating will be reserved for patrons needing accessible seating at the grandstand at C6.

### **13.4 Public information about accessibility of the event**

The event website will clearly inform patrons about accessible features of the event including parking. A customer hotline number will be advertised independent of the booking agency contact details so that patrons may contact Fernhill event management direct for individual enquiries.

This number will be provided to Penrith City Council closer to the date of the event.

## **14. Security and alcohol management plan**

All mass gatherings present logistical challenges. Festival entertainment events require specific risk analysis to manage crowd accumulation and the behaviour of individuals and the crowd mass.

CVEM have been engaged to develop a security crowd management plan which assesses the risks associated with crowd management and implements controls to manage the crowd throughout operations and across the event site and surrounding areas.

CVEM are a specialist event crowd management supplier, with specific credentials in minimizing risk and maximizing public safety for large mass gatherings. CVEM have benchmark qualifications and licensing in areas of risk, safety and security consultation.

In addition to capability, a key element of managing crowd gatherings is the application of sufficient security resources. Based on the projected crowd volume, crowd management staffing will include:

- 200 security officers [all possessing 1C crowd control licenses and Responsible Service of Alcohol (RSA) qualifications [ratio 1:150 applied for 30,000pax]
- event dedicated FT engaged User-Pays police [numbers determined in conjunction with NSW Police]
- additional crowd specialist event staff [to manage ticketing and access]
- 2 of additional crowd safety officers [safety/risk officers]

This resource application satisfies industry benchmark resource application is 1 security officer per 150 patrons.

The event security services will be supplemented and work co-operatively with NSW Police, including pre-event consultation as required.

Following consultation with NSW Police, the site has been reviewed and an appropriate location for the event command centre identified on the high point of the site overlooking the race track. See diagram 14.1 Site office/Command Centre below.

**Diagram 14.1 Site office/Command Centre**



Fernhill Estate has an excellent safety record and an enviable reputation for safe crowd management at events. Fernhill Estate follows the Australian Standard [AS4360:2004] approach to risk management across its operations. A specific event risk assessment is prepared for each event for public safety risk hazards [scope dedicated to public safety and Occupational Health and Safety].

The event will operate a Central Command including representatives from CVEM and the NSW Police together with event management to oversee and manage the event crowd logistics and response throughout the event operational period.

Due to the presence of ATMs and potentially large sums of cash at the event, NSW Police have instructed Fernhill to prepare a cash security plan. This is a confidential document that is disclosed only to the Police.

The event site will be licensed. The event is an all-ages event. Fernhill Estate recognizes that appropriately managing alcohol consumption is a critical component of managing crowd behaviour and maintaining residential amenity at event egress.

Consumption will be managed by ID controls [age verified wristbands] and supplementary security identification and age verification checks at sales points.

Fernhill Estate will engage an independent Event Licensee to manage bar operations - ANZ Stadiums. They are a specialist provider of event bar operations with significant experience in managing distribution for major sporting events and music events.

It is intended that a specialist event off-licence operations as approved by the NSW Licensing Court on an average weekly basis will conduct bar operations.

A comprehensive bar / alcohol management plan will be prepared for licensing purposes. The plan will include benchmark controls to reduce intoxication and sales restrictions if necessary. The Security Plan submitted with this application includes Alcohol Management Plans.

The risk assessment and crowd management plans include elements of managing alcohol consumption and crowd behavioural management.

A key element of harm minimisation will be the provision of shuttle buses to and from designated park and ride hubs in Penrith. Fernhill also seeks to develop an arrangement with a taxi company to ensure ample taxis are available to and from the event, especially at egress.

See Fernhill Race day Security Plan by Patrick Fegan, CVEM - ATTACHED.

## **15. Medical plan**

See Fernhill Picnic Races Medical Plan by Unimed - ATTACHED.

## **16. Temporary structures**

Marquees will be provided by Butlers Hire, and technical drawings are attached.

The grandstand is TBA, and further details will be available for Council approval closer to the event.

- Horse stalls (3x3) - 48
- Steward Towers (2x2x3) - 5
- Finish Line Marker
- Marquees
- 80 x 20 (x1) - VIP
- 10 x 20 (x2) - VIP
- 3 x 3 (up to 99) - Private marquees, entry VIP
- 6 x 6 (up to 33) - Patron Entry, F&B
- 12 X 6 (x4) - Back of house food areas (Kitchens)
- 12 x 20 (x1) - First Aid
- Site sheds (2.4 x 6)
- 6 Token booths (2.4 x 12 - contingency)
- Media office
- production

- Jockey/ steward Office (Race Office)
- Staff Tents (4 x 4) - 4
- 2.5 kms mesh panel fencing
- Screen Trucks (2.4x16) - 3
- Toilets (1.1 x 1.1) - ratio 1 per 70
- Accessible Toilets (2.8 x 3.2) - 5
- Grand Stand (100 pax) approx 12x8
- Stage (10.5x 7.2)
- Jockey Facilities M/F (2.4x6) - 2
- ATM (2.4 x 6) - 2 (TBC Container ATMs)
- Barrier (CCB) 1.8 kms approx
- Picket fencing - 320metres
- Mojo "crowd control barrier" - 20 panels (1m per panel)
- 50 Umbrellas (2m)

## 17. Ticketing Information and Packages

A variety of ticket prices will be available to cater for the range of targeted patrons.

Below is a draft of ticketing options;

- VIP Marquee
- Corporate Marquee
- Lounges
- Private Marquees/ Mini Marquee
- Private Umbrellas
- Gourmet Picnic blanket
- General Admission

Tickets will be available for purchase through Eventopia and further outlets to be confirmed.

The ticket booking system will be used to provide a range of information to customers, including transport details.

## 18. INSURANCES

The Proponent holds current Public Liability Insurance to the value of \$20,000,000 (\$20 Million) per claim, \$100,000,000 (\$100 Million) total aggregate per occurrence in the event of a claim against the promoter or event.

## 19. CONTACT

For further enquiries or additional information please contact:

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