NHO DARES

TRAFFIC MANAGEMENT PLAN

MASTER DA Mode 3
2,500 to 10,000 patrons

Fernhill Estate 1041-1117 Mulgoa Road, MULGOA

> Issued 24th October 2013

WHO DARES PTY LTD

TRAFFIC PLANNERS
SAFETY CONSULTANTS
SECURITY CONSULTANTS

SHED 8 / 1 CANAL ROAD LEICHHARDT 2040 P.O. BOX 187 FIVE DOCK 2046 Ph: 02 9569 9922 Fax: 02 9569 9933 Event Organiser: Fernhill Estate

TMP Version: 1.1

Issue Date: 24th October 2013

Revision Date:

Document Authors: Greg Mooney, RTA Certificate 2133007523

Who Dares Pty. Ltd.

Phone 9569 9922 Fax 9569 9933

This Traffic Management Plan is approved by:

New South Wales Police: Date:

Transport Management Centre: ROL # Date:

Penrith City Council: Date:

Authority of the TMP

This Traffic Management Plan (TMP) when approved by the relevant authorities becomes the prime document detailing the traffic, transport and pedestrian arrangements under which the MODE 3 EVENTS at the Fernhill Estate, Mulgoa Road, Mulgoa, will operate.

In case of emergencies, or for the management of incidents, the NSW Police is not subject to the conditions of this TMP but should endeavour to inform other agencies of the nature of the incident and the Police response.

Planning Contacts

Event Organiser -

Tom Lawson

Chief Operating Officer

Fernhill Estate

Phone

0409 997 488

E-mail

tom@fernhillestate.net.au

TMC / RMS -

Transport Management Centre

Phone

131 782

E-mail

TMC PIU@tmc.transport.nsw.gov.au

POLICE -

Sergeant Matthew Shirvington

Penrith LAC

Phone

02 4721 9468

Mobile

E-mail

shir1mat@police.nsw.gov.au

Penrith City Council -

David Drozd

Phone

Fax

Mobile

0409 224 677

E-mail

Who Dares Traffic Management -

Greg Mooney

Operations Manager - Major Events

Phone

02 9569 9922

Fax

02 9569 9933

Mobile

0416 007 144

E-mail

greg@whodares.com.au

1. Objectives

- 1.1. To ensure that the Fernhill Estate Mode 3 Events event being held at Fernhill Estate, 1041 Mulgoa Road, Mulgoa is conducted in a safe manner with minimum disruption to the wider community.
- 1.2. This document is based on the successful operation of the same event held on the weekend of 12th & 13th April 2013. A debrief with stakeholders was held and minor changes for improved operation are demonstrated in this plan.
- 1.3. To provide a high level description of the various traffic, transport and pedestrian management to make this event a success.
- To provide a framework for each agency to use to develop their own plans.
- 1.5. To serve as the key document that is agreed to by all parties and is the final approval to conduct the event.

2. The Event Details

- 2.1. This TMP is designed for events with minimum 2,500 and maximum 10,000 patrons.
- 2.2. Public transport will be vigorously promoted through advertising and social media communication. The organisers are planning on a 30% uptake for this means of transport.
- 2.3. Offsite car parking is available will be provide on an event by event basis, this included the shuttle bus to Fernhill Estate.
- 2.4. Free shuttle buses will run from offsite car park and Penrith Railway Station. Refer Annex 1 for sample bus timetable.
- 2.5. A free shuttle bus will operate Mulgoa Village residents have access to and from the event, departing in front of the Mulgoa Primary School Mulgoa Rd and setting down on Mulgoa Road just south of Littlefields Road.
- 2.6. The events is being marketed to corporate clients, large groups from the one company / organization will been encouraged to arrive by bus it is estimate that 50% of the 2,500 corporate guests will arrive by bus.
- 2.7. The pricing of parking onsite at the venue at will be priced at a higher price is designed to encourage a high uptake of the park and ride shuttle service. Event advertising is focused on "Plan your Day" to encouraging the uptake of the shuttle services.

- 2.8. Some events will have licensed areas where the serving of alcohol will take place responsibly.
- 2.9. The post event entertainment will be provided to spread the departure numbers.

3. Public Notification

- 3.1. All local residents and the general public will be notified of the event via VMS boards, event web site, newspaper notification, and other opportunities that may available including social media. Advertising will be well in advance and notification will be a minimum of two weeks prior to the event.
- 3.2. RMS operates and maintains a listing of major events with regard to expected traffic delays. This information is provided on the Transport for NSW live traffic website. livetraffic.rta.nsw.gov.au

4. Public Transport

- 4.1. Event organisers will charter buses to run the shuttle services from Penrith Station, and an offsite parking area. Sample timetables are listed in ANNEX 1.
- 4.2. Busways route 795 has limited services along Mulgoa Road on weekends between Penrith Interchange and Warragamba. Four services, in each direction, run from Penrith Interchange on weekends. These services may experience some delay due to the traffic volumes generated by the event and the traffic control at the access locations on Mulgoa Road. Minimal delays were experienced at the April 2013 event.
- 4.3. Busways are to be made aware of this event.

5. Police

5.1. Discussions regarding the event and the use of User Pays police with the Penrith LAC are ongoing and a meeting will be arrange in advance of the event to confirm requirements.

6. On-site communications

6.1. It is noted that all staff, including on-site marshals and qualified traffic controllers will be in radio contact at all times to allow for appropriate communication and internal and external traffic and parking efficiency.

7. Site Access

- 7.1. Entry to the site will be via two existing gates the Main Gate for VIP's (gate 1) and the second (gate 2) main car park entry and Service Gate (gate 3) Bus entry and main exit.
- 7.2. It is proposed to bring all patrons arriving by car gate 2. This will be accessible only by travelling north and turning left.
- 7.3. There will be no right turn into the entry gates from Mulgoa Road for vehicles traveling south, these vehicles will be follow a detour via St Thomas Rd (south) Farm Road and Littlefields Road to return north bound on Mulgoa Road approaching the estate.
- 7.4. Buses would arrive from the same direction but turn left into gate three. They will be brought into the site and terminate at an appropriate area for set down, disembarkation and turning for exit along the same road. Buses will turn left out of gate two and return to Penrith.
- 7.5. Emergency access will be available via both gates.
- 7.6. Exit from the site for patrons' vehicles will be via service gate. Vehicles will be instructed to exit left to 'M4 Via Penrith' and right 'M4 and M5 Via The Northern Rd'. Traffic controllers will assist for safety.
- 7.7. The site access driveways will be under the management and control of RMS accredited traffic controllers to maintain appropriate and safe access and egress for staff and patrons while maintaining traffic flow along Mulgoa Road.
- 7.8. A temporary restriction of speed on Mulgoa Road, in both directions, will be applied for. It is requested to reduce speed to 60kmph for the 2 kilometres of Mulgoa Road from Mayfair Road to St Thomas Rd immediately alongside the event
- 7.9. Presence of police marked cars on Mulgoa Road is requested to encourage adherence to the speed restriction.

8. On-site parking

- 8.1. Car parking will be provided on the existing open grassed paddocks within three designated on-site car parks for participants and spectators. These parking areas combined will accommodate up to 7500 vehicles conservatively.
- 8.2. The car parks should be filled from west to east, Car park 1 should be utilised first then Car park 2 then Car park 3 to reduce on-site congestion and minimise conflict.

- 8.3. Dedicated and separate staff parking will be provided on-site for approximately 450 vehicles.
- 8.4. All entry and exit locations will be signposted to reduce driver uncertainty.

9. Pedestrian Control

- 9.1. Parking is being provided within the Fernhill Estate similar to the April 2013 event, no vehicles were parked on Mulgoa Road.
- 9.2. When patron purchase tickets it will include prompt to pre-purchase parking or special event bus travel.
- The closure of St Thomas Road (north) at Mulgoa Road and St.
 Thomas Road at Kings Hill Road will minimise the patrons trying to park externally.
- 9.4. Pedestrians will be guided by marshals from the parking areas and the bus and taxi drop off zones to the entry point and across the track into the event.
- 9.5. Traffic Controllers will manage temporary pedestrian crossing from the pedestrian exit point at the south west corner of the number 1 car park.

10. Road Closures

- 10.1. The northern entry point of St Thomas Road will be closed to west of Mulgoa Road and north of Kings Farm Road (access road behind St Thomas Historic Church) during event times to help improve traffic flow.
- 10.2. A detour will be provided via event directional signage on the southern entry point of St Thomas Road to direct patrons to Littlefields Road and then back onto Mulgoa Road to enter the event site from the south.

11. Traffic Control

- 11.1. RMS accredited traffic controllers will be supplied to install signage and manage traffic as per the supplied Traffic Control Plans.
- 11.2. The intersection of Littlefields Road and Mulgoa Road will be under the management and control of RMS accredited traffic controllers.
- 11.3. Given that the primary intended arrival route will be via The Northern Road/ Littlefields Road/ Mulgoa Road, the intersection of Mulgoa Road/ Littlefields Road will be the main constraint (rather than the entry driveway) for both vehicles associated with the special event and other traffic in the local area. As per the traffic volumes observed at the April 2013 event, the cycle time at this

- intersection should not exceed three minutes to help minimise delays to motorists.
- 11.4. The intersection of Littlefields Road and Farm Road will be under the management and control of RMS accredited traffic controllers to assist with the movement of event traffic, following special event directional signage, needing to turn right from Farm Road onto Littlefields Road in order to access the event site from the southern direction.

12. Estimating peak flows and impacts

12.1. Who Dares Pty Ltd has been involved in assisting large events. We have managed traffic flow for vehicles arriving and parking at those events. I will use one specific event in Blacktown for the following estimation. At that event most patrons arriving by car did so at an average of three persons per vehicle.

Allowing for the organisers estimation that 70% of a maximum crowd of 10,000 will arrive by car at the peak, say 80% of those will arrive between 9.30am and 12.30pm leads us to the following estimation.

 $10,000 \times 70\% \times 80\% = 5,600 / 3hrs / 3 PAX = 630 cars per hour.$ Patrons will be told to access via Northern Rd and Littlefields Road. Assuming the 80/20 rule 80% of 630 = 502 vehicles per hour (vph) will travel from Northern Road the other 128 vehicles arriving from the north will not be allowed to turn right into the event. These vehicles will be detoured left on St Thomas Rd the right onto Littlefields. Resulting in the 630 vph turning right from Littlefields Road into Mulgoa Road during the peak arrival period, the queue heading east could reach a length of approximately 500m which the traffic controllers at the Littlefields and Farm Road intersection can monitor and report back on. There will also be queues of approximately 125metres for the north and south Mulgoa Road approaches assuming 175 vph in each direction (as per RMS permanent count data). The traffic control manager along with police will regularly patrol Mulgoa Road and provide feedback to traffic control teams who may have to adjust the cycle lengths.

12.2. As mentioned earlier in this document it is estimated that up to 30% of patrons will arrive by public transport or park and ride. Patrons will be transferred to the event by chartered shuttle buses.

Buses will run between the event and two Penrith sites, Penrith railway station and the paceway or another off site alternative.

More information will become available as the event sells tickets and patrons indicate through purchasing and surveys what mode of transport the will use.

The organiser desires longevity for the event and will provide whatever resources are required for patron comfort and safety.

13. Emergency Access

13.1. At all times, the traffic management seeks to maintain direct and convenient emergency vehicular access via Mulgoa Road. The Main entry gate 1 is the first recommendation. Gate 2 and 3 will be an alternative that will be available and buses and taxis on that road will be controlled by traffic controllers to assist emergency access along that road if needed.

14. Execution

14.1. This TMP was developed in consultation with the NSW Police, and the event organisers.

15.Insurance

15.1. A \$20,000,000 Public Liability Insurance Certificate has been undertaken by Fernhill Estate. The Roads and Maritime Services and Transport for NSW, must be listed as an interested party on this policy.

16. Variable Message Signs

- 16.1. The use of Variable Message Signs (VMS) is proposed for the event period. The VMS's will be positioned in safe locations and should not obstruct vehicle or pedestrian access, visibility to traffic signals, road signs or pedestrian crossing locations. They are to be in place and ready for operation prior to the days set out below.
- 16.2. VMS will be placed on Mulgoa Road a minimum of one week prior to the event at the following locations:
 - Mulgoa Road north approach 900 metres north of the site entry
- Mulgoa Road south approach 450 metres south of the site entry.
 Sign frames to be displayed at least one week prior are illustrated in Figure 16.3 to Figure 16.4 below:

Figure 16.3 Pre-event VMS - Frame 1







Sign frames to be displayed on the day of the event day between the hours of (TBC) are illustrated in Figure 16.5 to Figure 16.8 below:

Figure 16.5 Pre-event VMS - Frame 1



Figure 16.7 Pre-event VMS - Frame 1

FERNHILL 'event name'
ENTRY

Figure 16.6 Pre-event VMS - Frame 2

EXPECT DELAYS

Figure 16.8 Pre-event VMS - Frame 2

TURN LEFT 450m 16.9. On event day additional VMS will be placed on the M4 Motorway, The Northern Road and Mulgoa Road (north of the M4) to direct participants, spectators and staff to the venue. The locations are detailed on the VMS location plans. Figures 16.10 to 16.15 illustrate the message requirements for each VMS frame to be placed on the M4 Motorway directing traffic to The Northern Road

Figure 16.10 M4 East Approach before
The Northern Rd – Frame 1



Figure 16.12 M4 West Approach before
The Northern Rd – Frame 1



Figure 16.14 M4 West Approach before Mulgoa Rd – Frame 1



Figure 16.11 M4 East Approach The Northern Rd – Frame 2



Figure 16.13 M4 West Approach
The Northern Rd – Frame 2



Figure 16.15 M4 West Approach
Mulgoa Rd – Frame 2

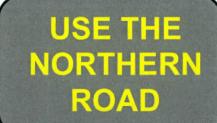


Figure 16.16 and Figure 16.17 illustrate the message requirements for each VMS frame to be placed on Mulgoa Road, north of M4 Motorway directing traffic to use the M4 and The Northern Road.

Figure 16.16 Mulgoa Rd North approach at M4 motorway – Frame 1

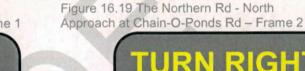


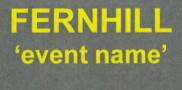
Figure 16.17 Mulgoa Rd North approach Mulgoa Rd – Frame 2



Figure 16.18 to Figure 16.23 illustrate the message requirements for each VMS frame to be placed on Mulgoa Road, north of M4 Motorway directing traffic to use the M4 and The Northern Road.

Figure 16.18 The Northern Rd - North Approach at Chain-O-Ponds Rd - Frame 1





TURN RIGHT 3KM

Figure 16.20 The Northern Rd - North Approach at Kings Hill Rd - Frame 1 Figure 16.21 The Northern Rd - North Approach at Kings Hill Rd - Frame 2





Figure 16.22 The Northern Rd – South approach Approach South of Littlefields Rd – Frame 1 Figure 16.23 The Northern Rd - South Approach South of Littlefields Rd - Frame 2

FERNHILL 'event name'

USE LITTLEFIELDS ROAD

FERNHILL ESTATE MODE 3 MASTER DA TMP 24TH OCTOBER 2013 – 1.1 It is noted that the VMS and static signs will be installed by a suitably qualified contractor with appropriate insurances.

17. Special Event Directional Signage

17.1. Appropriate directional signage will also be implemented on-site and in approaching streets to the site to manage and control the movement of vehicles to and from the event site and the car parks. All entry and exit locations will be signposted and staffed with RMS qualified Traffic Controllers to reduce driver uncertainty. The staff car park will be signposted to allow easy access by staff with the use of marshals (to be on-site early) as required.

Figure 17.2 illustrates the static sign layout for the following locations:

- The Northern Road north approach at Littlefields Road
- Mulgoa Road opposite Littlefields Road (facing Littlefields Road)
- St Thomas Road east approach at Farm Road
- Farm Road north approach at Littlefields Road

Figure 17.2 Static sign (various locations listed above)



Figure 17.3 illustrates the static sign layout at the following locations:

- Mulgoa Road directing vehicles approaching from the north to use St Thomas Road in order to approach the entry driveway from the south. Given the VMS's located on The M4 Motorway and Mulgoa Road (north of the M4); this volume of traffic is expected to be relatively low. It is also recommended that a qualified traffic controller be present at this location, and at the main site entry to direct/ inform vehicles as required.
- Mulgoa Road at the site entry.

Figure 17.3 Static sign (various locations listed above)



Figure 17.4 illustrates the static sign layout at the following locations:

 Northern side of St Thomas Road facing eastbound traffic 100m east of Mulgoa Road, then repeated a further 200m up the road

Figure 17.4 Static sign (various locations listed above)



Physical Survey of the Route

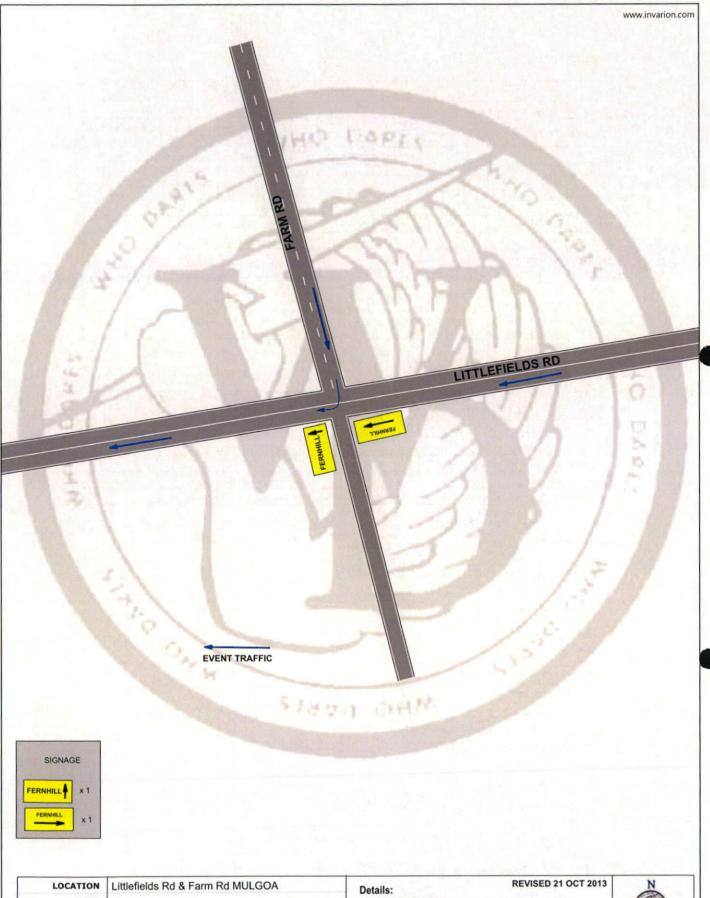
Item	Verified	Action Taken	
All one way Sts are as described			
Block access to local businesses		Local Businesses will be aware of the road closures	
Block Ambulance access		All Emergency Services notified of event. Police to facilitate emergency vehicle access	
Block local resident access		Limited access provided under police or nominated traffic management contractor control	
Block Police vehicle access	\boxtimes	Police to facilitate access	
Block public transport access		Some delays due to traffic diversion	
Restricted movements – banned turns, heavy/high vehicles		Intersections under Police/Traffic Controller	
Road signage – existing/temporary			
Signalised intersections		To be managed by RMS	
raffic generators – shopping centres, schools, nurches, industrial area, hospitals Traffic generators are aware of sclosures		Traffic generators are aware of standard road closures	

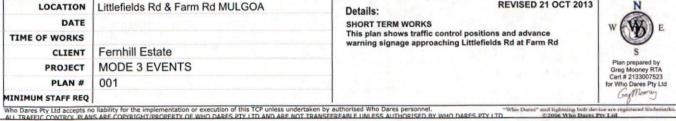
Contingency Plan Checklist

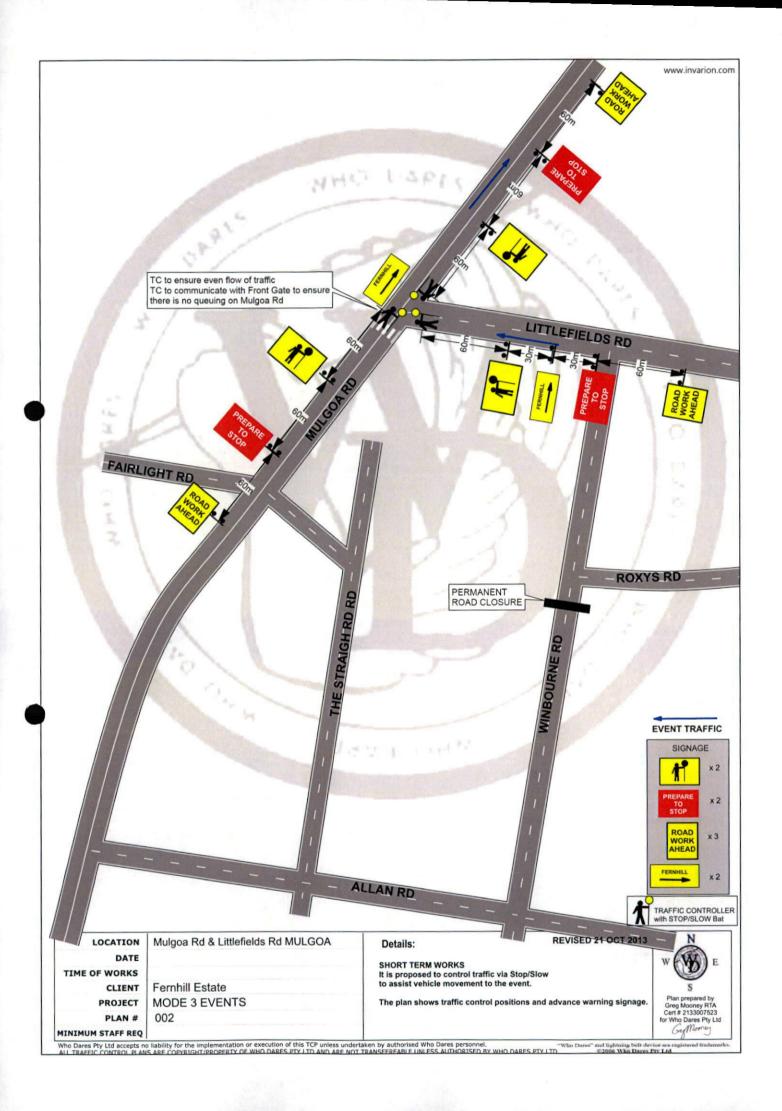
Issues/Risks	Applicable	Action Taken
Heavy Weather	⊠ No	This is an all-weather event
Accident on the route	⊠ No	Standard
Breakdown of vehicle or heavy vehicle	⊠ No	Standard
Security of participants		Security will be on-site
Security of very important persons (VIPs)	⊠ No	Security on the day.

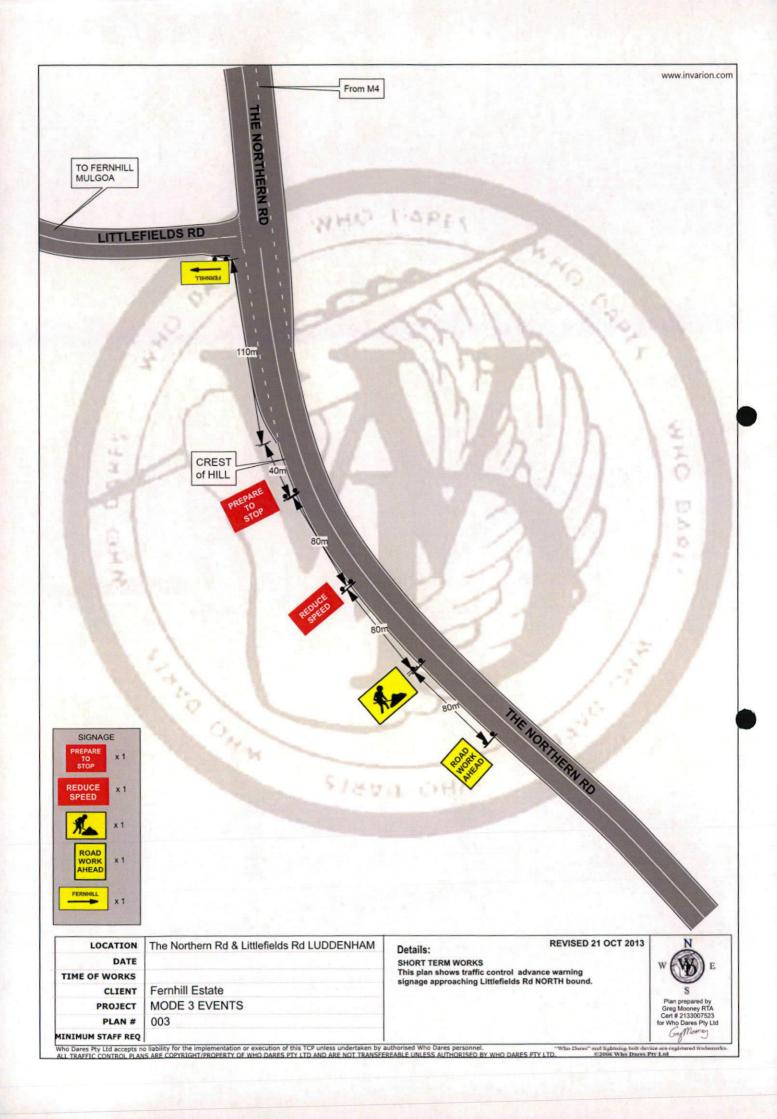
Attachments:

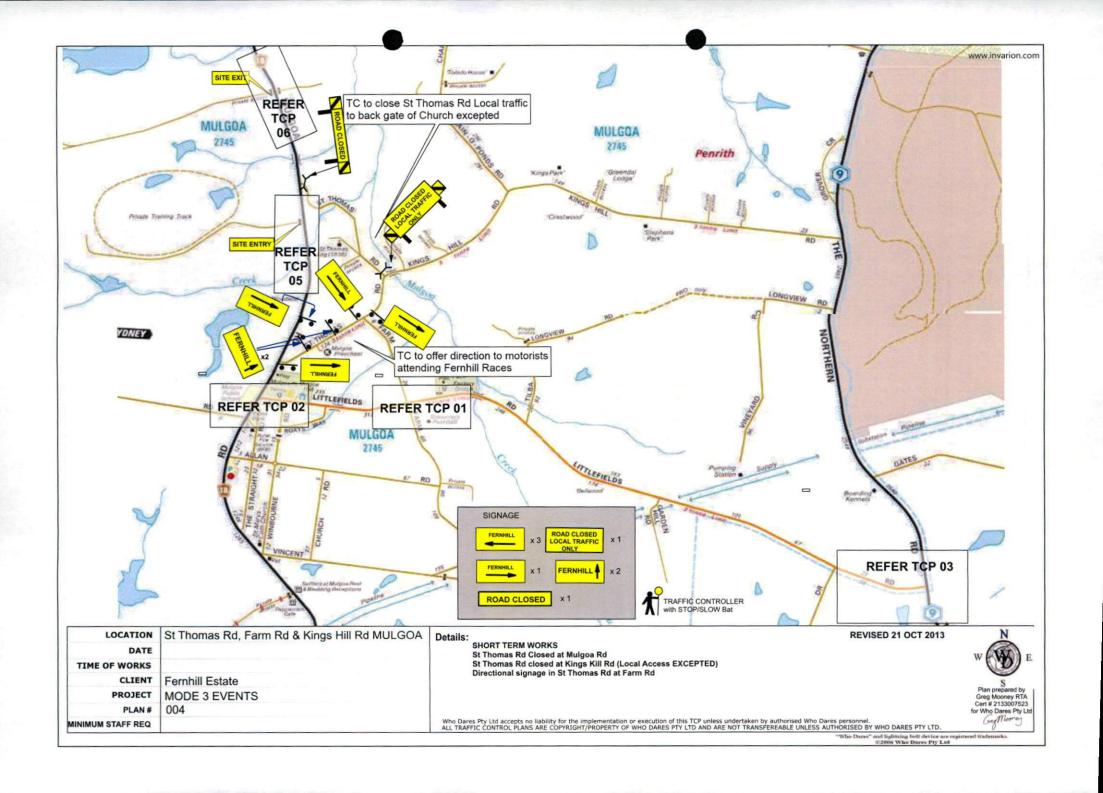
TCP 1	Littlefield & Farm Rd MULGOA
TCP 2	Littlefields & Mulgoa Rd MULGOA
TCP 3	Northern and Littlefield Rd MULGOA
TCP 4	St Thomas Farm & Kings Hill Rd MULGOA
TCP 5	Entry Gates
TCP 6	Exit Gates
TCP 7	Parking Bus and Pedestrians
TCP 8	Car Park Fill Rates
TCP 9	VMS Loc map Mulgoa & The Northern Rd
TCP 10	VMS Loc map 2 (M4)
TCP 11	Exit Gate Driveway
TCP 12	Bus Parking
TCP 13	Mulgoa Bus pickup & drop off
	A141 227
ANNEX 1.	
ANNEX 1.	
ANNEX 1.0	C <u>SAMPLE</u> Busways Shuttle Route maps

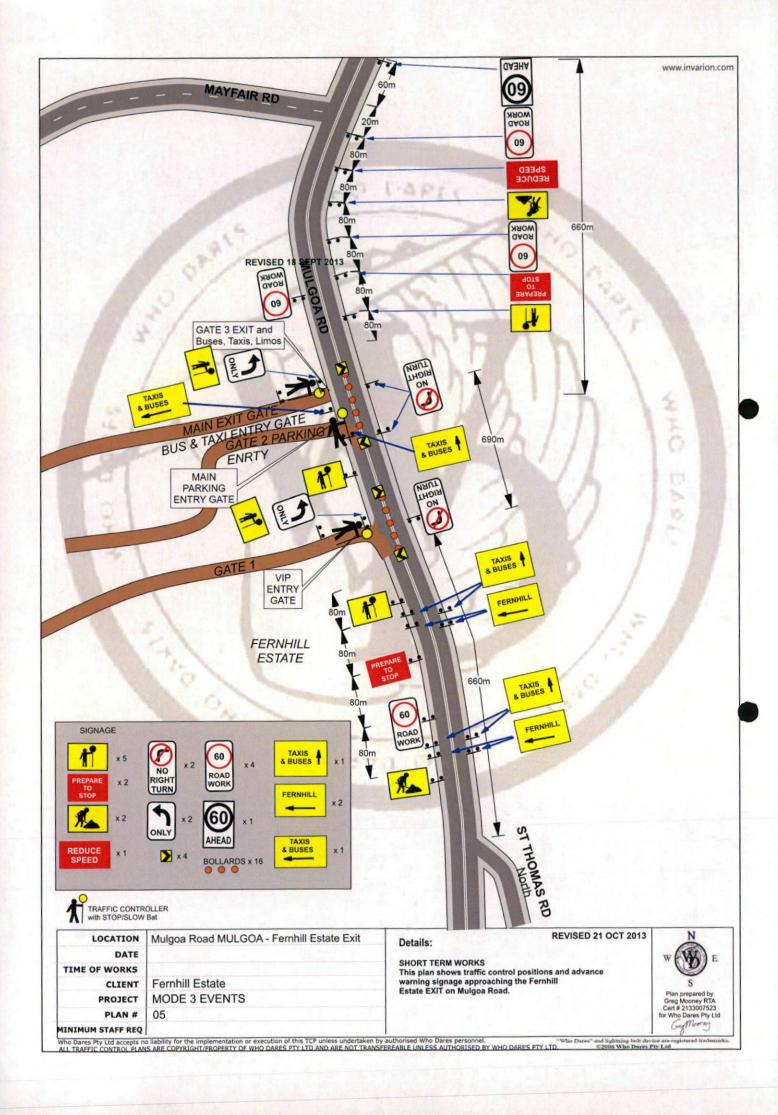


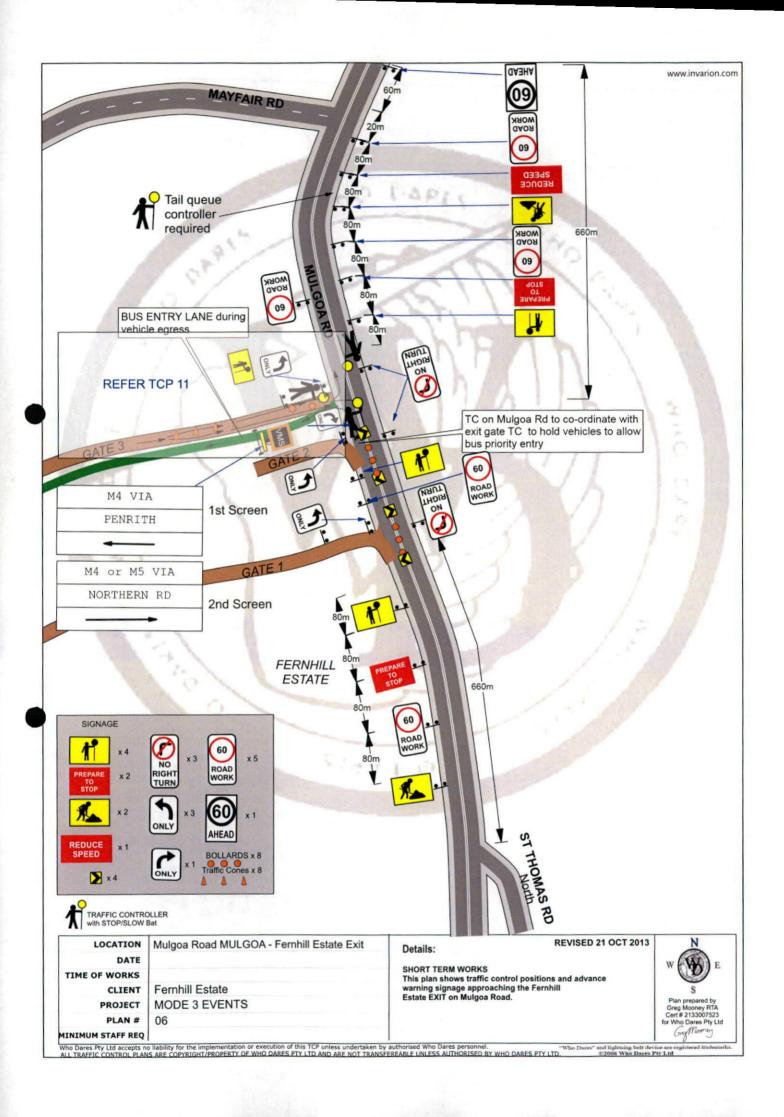


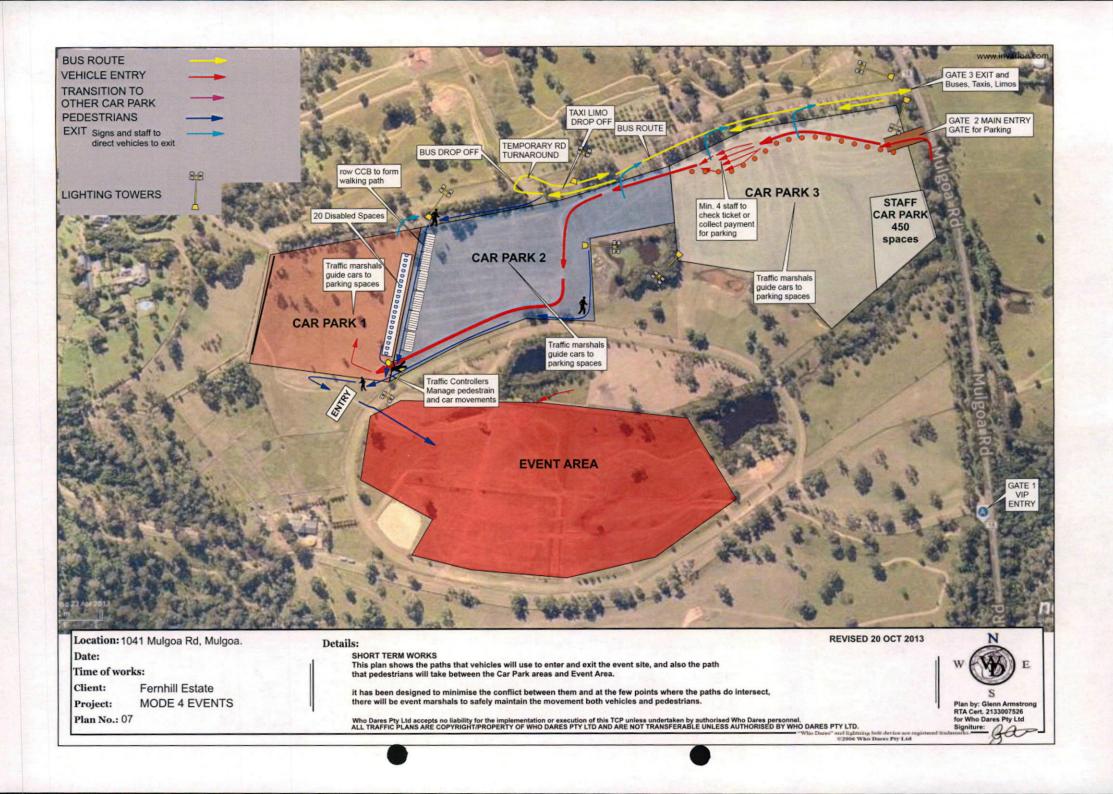


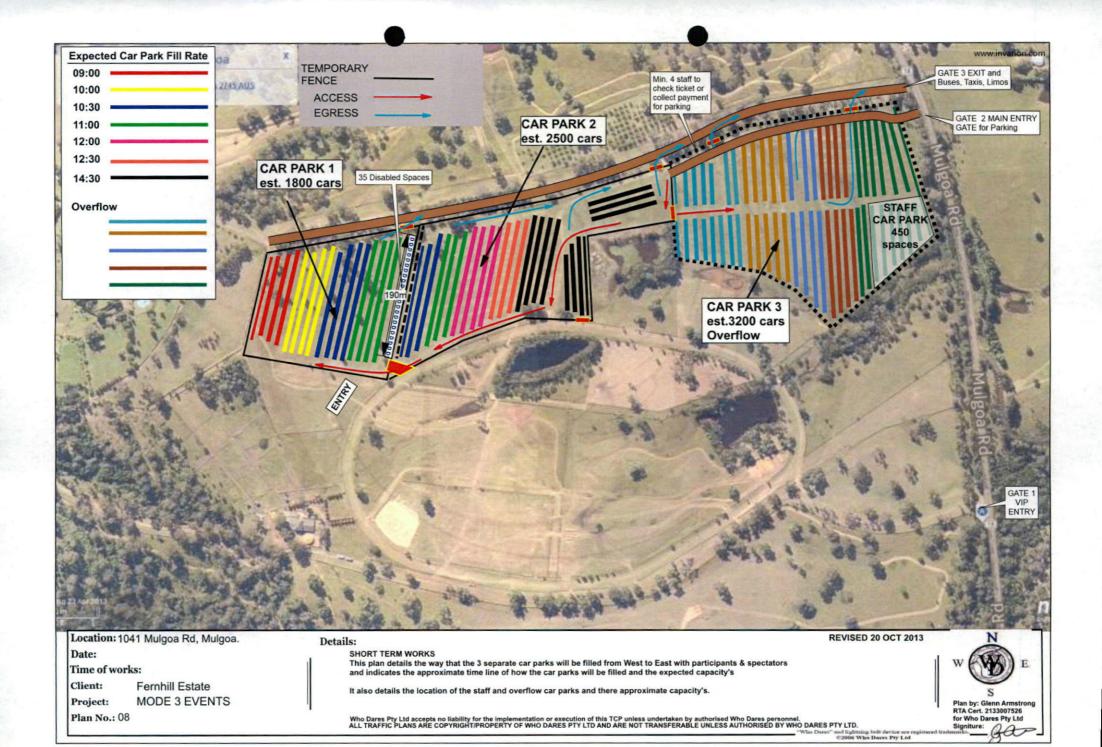


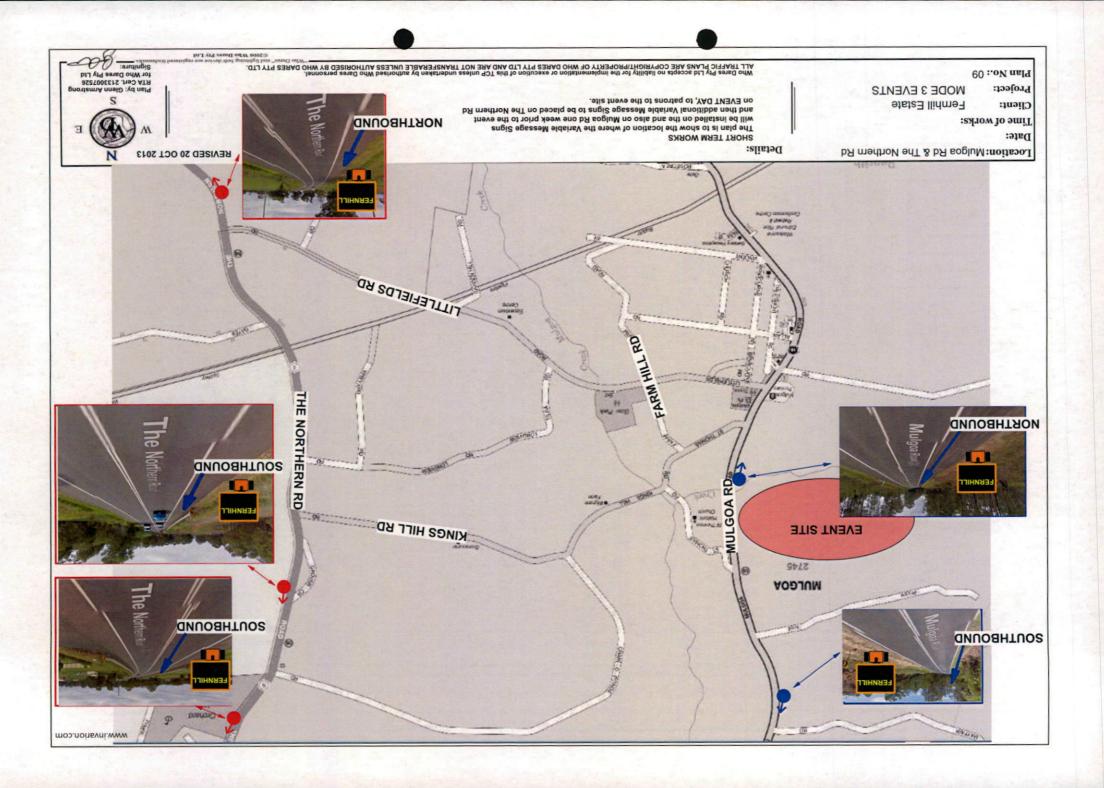


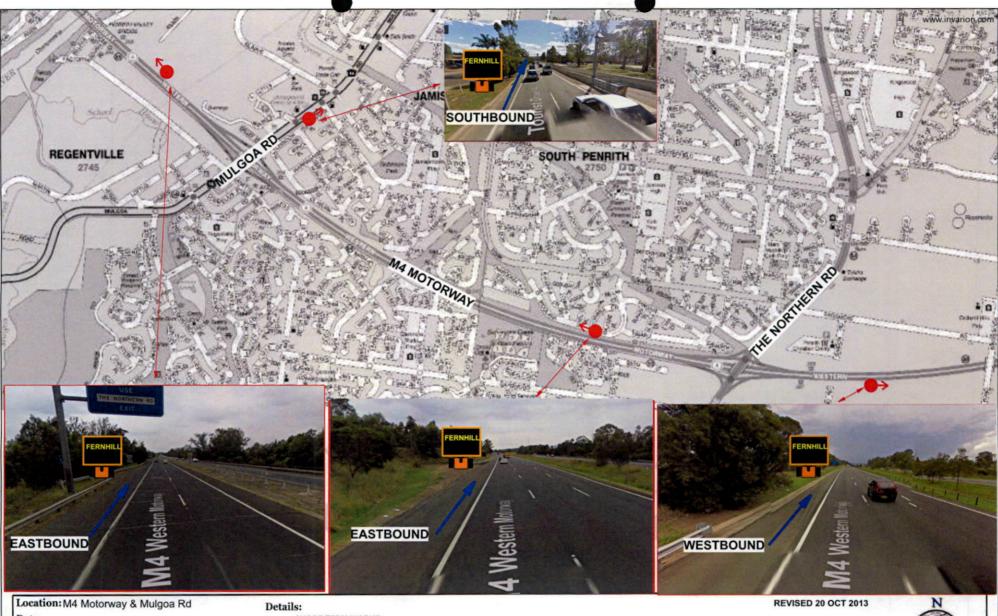












Date:

Time of works:

Client: Fernhill Estate MODE 3 EVENTS Project:

Plan No.: 010

SHORT TERM WORKS

The plan is to show the location of where the Variable Message Signs will be installed on the M4 Motorway and also on Mulgoa Rd, on EVENT DAY, to direct patrons to the event site.

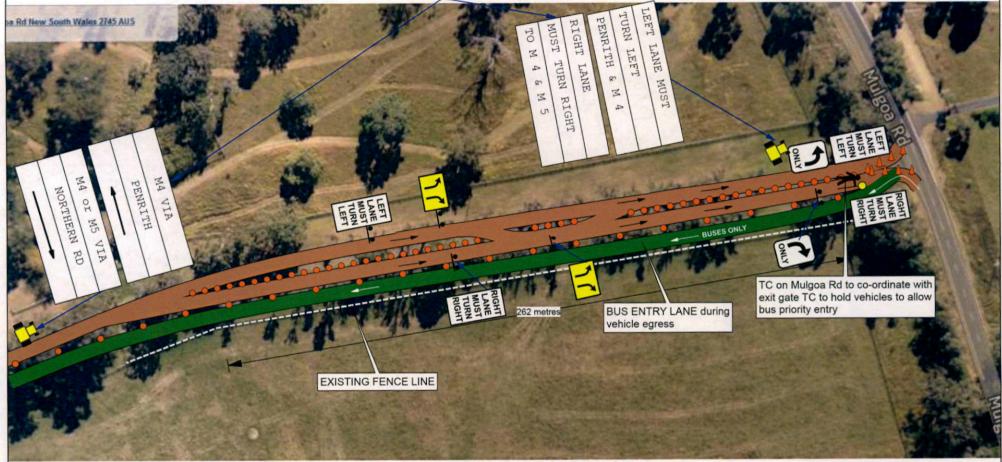
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Plan by: Glenn Armstrong RTA Cert. 2133007526 for Who Dares Pty Ltd



















LOCATION Mulgoa Road MULGOA - Fernhill Estate Exit

DATE

TIME OF WORKS

CLIENT Fernhill Estate

PROJECT MODE 3 EVENTS

PLAN # 011

MINIMUM STAFF REQ

Details:

SHORT TERM WORKS

REVISED 20 OCT 2013



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DATE

TIME OF WORKS

CLIENT

PROJECT

PLAN#

MINIMUM STAFF REQ

BUS PARKING

Fernhill Estate MODE 3 EVENTS

012

Details:

SHORT TERM WORKS

Corporate bus parking and layover area of the service entry roadway

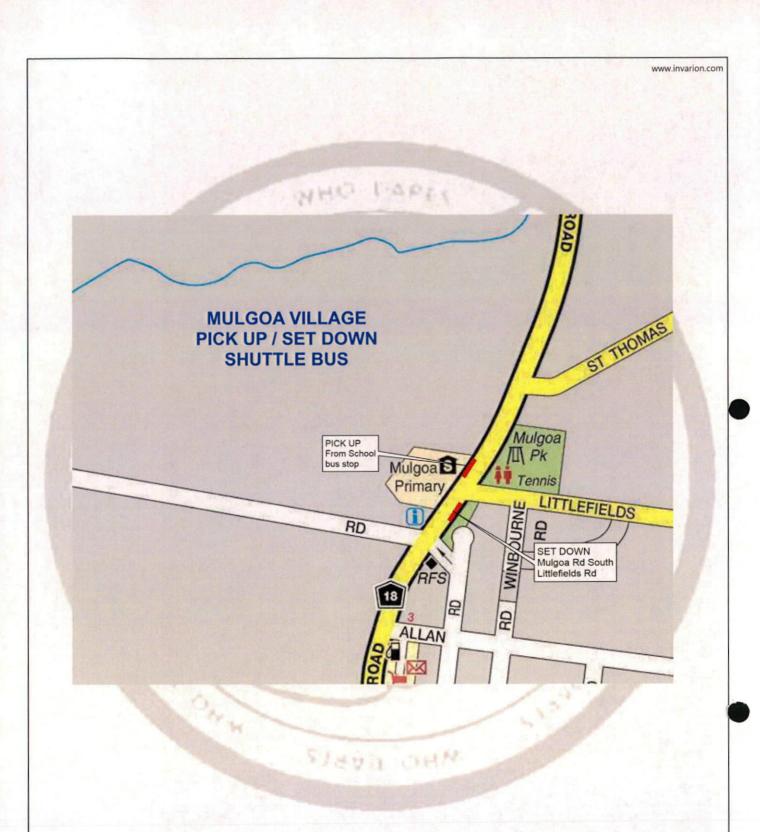
REVISED 20 OCT 2013



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LOCATION	Mulgoa Rd & Littlefields Rd MULGOA	Details: REVISED 20 OCT 2013	N
DATE		SHORT TERM WORKS	WWW
TIME OF WORKS		Mulgoa Village - Fernhill Estate Shuttle Bus Pick Up and Set Down locations	Plan prepared by Greg Mooney RTA Cert # 2133007523 for Who Dares Ply Ltd
CLIENT	Fernhill Estate		
PROJECT	MODE 3 EVENTS		
PLAN #	013		
INIMUM STAFF REQ			